# Financial Statements

31 March 2023

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Housing Maintenance Solutions Limited Company Registration Number: 07237932





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# HMS BOARD MEMBERS, EXECUTIVE DIRECTORS, ADVISORS AND BANKERS

Board Member	Category	Changes in the year
David Young	Chair	(from 1 October 2022)
Paula McGrath	Board Member	(to 23 September 2022)
Peter Fieldsend	Board Member	
Paul Worthington	Board Member	
Ralph Middlemore	Board Member	
Catherine Murray Howard	Board Member	
Gordon Hood	Board Member	(to 23 September 2022)
Christine Fallon	Board Member	(from 23 September 2022)
Lisa Greenhalgh	Board Member	(from 1 October 2022)
Ronnie Clawson	Company Secretary	(to 1 November 2022)
Catherine Fearon	Company Secretary	(from 1 November 2022)

Registered office Helena Central

4 Corporation Street

St Helens, Merseyside, WA9 1LD

Registered number 07237932

Auditors BDO LLP

5 Temple Square Temple Street Liverpool, L2 5RH

Solicitors Brabners LLP

Horton House Exchange Flags Liverpool, L2 3YL

Bankers National Westminster Bank PLC

5 Ormskirk Street

St Helens, Merseyside, WA10 1DR

#### REPORT OF THE BOARD

The Board presents its report and audited financial statements for the year ended 31st March 2023.

#### **Business Review**

Housing Maintenance Solutions Limited ("HMS" or "the Company") is a wholly owned subsidiary of Torus62 Limited ("Torus"). HMS is a building and maintenance company operating across the North West of England. In 2022-23 turnover increased to £107.2m (2022: £89.0m). The increase in turnover was due to the continued recovery of operating conditions following the Coronavirus pandemic, including an increase in maintenance works previously restricted by government restrictions. Operating profits increased to £3.2m (2022: £2.3m) due to increased turnover and increased operating margins.

HMS is a wholly owned subsidiary of Torus62 Limited ("Torus"), which acquired HMS as part of the amalgamation of the Torus and Liverpool Mutual Homes groups on 1 January 2019. HMS is a company limited by shares.

Profits made by HMS are reinvested as a social dividend to support social outcomes. During 2022-23, HMS gift aided £2.3m to Torus Foundation (2021-22: £0.8m to Torus).

#### **Donations**

HMS has made no donations to political organisations during the period.

#### **Post Balance Sheet Events**

There are no other events since the year-end that have had a significant effect on HMS's financial position.

# **Financial Management**

HMS's approach to financial management is outlined in the Strategic Report.

# **Board Members and Executive Directors**

Details of the Board members who served throughout the year and up to the date of this report are detailed on page one.

Insurance policies indemnify Board members and officers against liability when acting for the Company.

#### **Employees**

HMS recognises the importance of employee engagement in the Company's culture in order to maintain on-going success. Various mechanisms exist to involve, motivate and communicate with employees and the values of the organisation are embedded within the operating practices. HMS is committed to achieving equality and diversity within the workplace and has policies in place to ensure opportunity and inclusion for individuals with regard to recruitment, employment, learning and development activities. HMS is aware of its responsibilities in respect of equality and diversity.

Average employee numbers in the year increased to 704 (2021/22-670).

#### **REPORT OF THE BOARD**

# **Business Relationships**

HMS is committed to maintaining productive relationships with suppliers, customers and other stakeholders. Further details are set out in the Section 172 statement.

# **Financial Risk Management**

The Company uses various financial instruments including cash, trade debtors and trade creditors that arise directly from its operations. The Company manages its credit risk through its customer take-on procedures. It is not currently exposed to any currency or interest rate risk.

# **Going Concern**

HMS is an inherently sound and profitable company. After reviewing the Company's forecasts and projections, the directors have a reasonable expectation that HMS has adequate resources to continue in operational existence for the foreseeable future being a period of not less than 12 months from the date of approval of these financial statements. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

# **Annual General Meeting**

HMS is not required to hold an Annual General Meeting under its Articles of Association.

# **Approval**

The report of the Board was approved by the HMS Board on 17<sup>th</sup> August 2023 and signed on its behalf by:

**David Young** 

Chair

HMS provides construction and maintenance services for Torus group customers and other clients across the North West of England.

In 2022-23, HMS turnover increased to £107.2m (2021-22: £89.0m) due to the continued recovery of the operating conditions following the Coronavirus pandemic, including the full year impact of the increase in maintenance works previously restricted by government restrictions. HMS's move into newbuild developments, as well as providing repairs and maintenance work and services to all Torus' 38,000 homes, was increased during 2022-23 due to the full year impact following an easing of UK Government Coronavirus restrictions. Operating profit for the year was £3.2m (2021-22: £2.3m). The year-on-year operating profit improvement was achieved with greater operational efficiency on core activities, increased works for third party customers, and construction & development contracts.

To support growth a £4.0m intragroup loan is in place with Torus62 Limited, through both a £1.0m and £3.0m facilities. In response to increased growth of third party and development contracts and the increased working capital required to repair larger empty Torus properties, the total working capital facility was increased and combined into a single facility of £6.0m. £4.0m was drawn at 31st March 2023. In response to this continued growth, the facility was extended until 31st March 2028. Loans are secured through a debenture over HMS assets.

Profits made by HMS are reinvested as a social dividend to support social outcomes. In 2022-23, HMS gift aided £2.3m to Torus Foundation (2021-22: £0.8m to Torus).

HMS successfully retained its repairs and maintenance service as the tier 1 contractor for Torus with a new five-year contract worth £450 million starting from 1st April 2023.

#### **Repairing and maintaining homes**

HMS undertakes reactive and planned maintenance activities for Torus and other landlord clients, including Cobalt Housing and Steve Biko Housing Association. Performance for the year was as follows:

- 206,553 repairs completed, including emergencies;
- 567 average responsive repairs completed per day;
- £21.6m investment and modernisation in 6,127 homes;
- 100% routine and emergency repairs completed within target time (2020-21: 99.9%);
- 38,054 homes received certified gas test; and
- 8,786 domestic and commercial electrical tests were completed.

On average, routine repairs were completed in 14 days. HMS staff maintain a high level of competence through training, effective systems and processes and compliance with accredited bodies such as NICEIC, Gas Safe and Fensa.

During the year, HMS undertook planned maintenance projects that included the installation of:

- 272 bathrooms
- 474 kitchens
- 602 boilers
- 13,973 smoke and heat alarms

Cyclical and Environmental teams maintain in excess of 40,000 properties each year including facilities maintenance, external repairs and painting, cleaning, and grounds maintenance activities.

#### Refurbishment

HMS undertakes refurbishment activities for various clients across the region. In 2022-23 this included the modernisation and conversion of office spaces, domestic buildings, and commercial premises. HMS worked on a number of projects on behalf of Merseyside Police and completed a flagship project, Champions Court, funded through the Ministry of Housing, Communities, and Local Government. A further campaign of improvements under the Torus Green Deal environment and sustainability strategy is also being carried out across the region.

# **Property development**

HMS completed a total of 68 new build units during the financial year and was on site with a further 432 units at year end. HMS has taken over 4 sites after contractor failure in the year, completing 28 units this financial year and adding 140 units to its on-site programme. The projects range in size and complexity with many of them delivered on a Design and Build contract basis. This activity has continued to grow.

#### **Service Performance**

Business critical key performance indicators (KPIs) are used by the HMS Board and the Operational Management Team to monitor achievement with respect to the delivery of HMS's corporate objectives. These include financial, regulatory and operational measures.

Key Performance Indicator	2022/23 Performance	2022/23 Target
% All HMS repairs completed in target	95%	95%
% HMS staff turnover	15%	8%
HMS Turnover	£107m	£101m
HMS average working days lost due to sickness absence	12 days	7 days

In addition to financial performance, the HMS Board and Operational Management Team receive regular performance reports on headline KPIs, which have been identified as being critical to the delivery of HMS's Corporate Plan. Key performance data is reviewed quarterly by the board and monthly by the Operational Management Team.

Contract performance is dictated to HMS by client organisations through contract documentation. Service-related contracts are reviewed annually.

The Business Plan anticipates continuing to meet key performance targets set for 2023-24; however the challenge will be to deliver the performance at a reduced cost in a more challenging post pandemic operating environment.

# **Environmental Management and Carbon Usage**

The Company is required to disclose information relating to energy and carbon emissions through the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 (SI 2018/1155).

The annual quantity of emissions in tonnes of carbon dioxide resulting from activities for which the Company is responsible involving:

- The combustion of gas is 23,326 KwH (4.26 tonnes CO2e).
- The consumption of fuel for the purposes of transport is 699,327 litres (1,686.46 tonnes CO2e).
- The annual quantity of emissions in tonnes of carbon dioxide equivalent resulting from the purchase of electricity by the Company for its own use is 123,441 KwH (23.87 tonnes CO2e).
- On an aggregate basis, total emissions represent 0.0423 tonnes CO2e per employee.

These figures are extracted from the Streamlined Energy and Carbon Reporting (SECR) statement for 2022-23. Prepared by independent consultants, this is based on records kept to a standard format approved by the provider and compiled through a systematic methodology.

Measures to reduce future emissions are detailed in the Energy Efficiency Action Statement included in the above report. It details programmes of installing energy-efficient heating systems (including ground and air source heat pumps), roof coverings and UPVC windows. Solar PV opportunities are also being actively explored.

# **Future Prospects**

HMS continues to provide repairs and maintenance services to the Torus Group. This includes a full range of workstream activities from technical trade crafts to environmental activities including cleaning and green space maintenance. In addition to this HMS also continues to support both the investment and house building programs for Torus62 Limited. HMS is established as one of the largest providers of housing maintenance services in the North West, placing it in a strong position to bid for further similar types of contracts for other regional providers, local authorities and private businesses.

HMS successfully retained its repairs and maintenance service as the tier 1 contractor for Torus with a new five-year contract worth £450 million starting from 1st April 2023.

#### Risks to Delivery of the Business Plan

Risks that may prevent HMS delivering its Business Plan are reported to the Group Audit and Risk Committee on a quarterly basis. Risks are recorded and assessed in terms of their impact and probability with the report analysing:

- HMS's current exposure to these risks;
- The management action to mitigate this exposure; and
- The high-risk areas critical to successful delivery of the Business Plan.

A summary of the current risk areas for Contracting Operations are provided below:

Key Risk	Status	Planned Development in Internal Controls
Inability to deliver services due to staff/resources	Continued challenges with the availability of skilled staff and sub-contractors	<ul> <li>Growth retention plans and review of the sub-contracting supply chain arrangements.</li> <li>Wider resource planning and use of Apprenticeships</li> </ul>
Inadequate safety arrangements	<ul> <li>ISO45001 accreditation retained</li> <li>Workplace Health &amp; Safety Inspections.</li> <li>Accident Frequency Rates are within target</li> </ul>	The HMS Safety Committee continues to take oversight of Health & Safety arrangements across the business.
Potential loss or failure of systems and key business processes	<ul> <li>Specialist consultants 3C have been engaged to review Group processes</li> </ul>	On-going service improvement actions around additional processes and administration staff to support the business
Insufficient revenue and cashflow to sustain long-term financial resilience	HMS current loan facility extended to provide sufficient working capital.	<ul> <li>Cash balances are monitored daily.</li> <li>Productivity reporting</li> <li>Unmatched report to ensure contractors and supply chain are paid in line with conditions.</li> </ul>

HMS Board reviews all strategic risks on a quarterly basis.

# **Section 172 Statement**

Section 172 of the Companies Act 2006 requires Directors to take into consideration the interests of stakeholders and other matters in their decision making. The Directors continue to have regard to the interests of the Company's employees and other stakeholders, the impact of its activities on the community, the environment and the Company's reputation for good business conduct when making decisions. In this context, acting in good faith and fairly, the Directors consider what is most likely to promote the success of the Company for its members in the long term. We explain in this annual report, and below, how the Board engages with stakeholders.

- The Company promotes and maintains regular contact with its key customers and suppliers. The Company supports its main customers' community and social programmes and actively supports the tenants of Torus62 Limited.
- The Company maintains regular contact and performance reviews with key suppliers. The Company is committed to paying its suppliers in a timely and effective manner and actively support the prompt payment initiatives.



- The Company adopts a strong performance culture which is embedded within the organisation which allows performance to be measured and scrutinised by both management and Board. A suite of key performance indicators has been agreed and annual targets are set to ensure continuous improvement across all business operations which are monitored via performance management software. Where performance is not reaching the required expectations, a clear explanation is provided and actions are agreed to address any issues and ensure improvement in performance.
- The Company, as part of the Torus62 Group, adopts the National Housing Federation Governance code of conduct, details of which are published in the group annual reports.
- The Company actively engages with all its employees including trade union forums, weekly team briefings, toolbox talks, an ongoing recognition policy and rewards schemes.
- The Directors are fully aware of their responsibilities to promote the success of the Company in accordance with section 172 of the Companies Act 2006. To ensure the Company is operating in line with good corporate practice, all Directors receive refresher training on the scope and application of section 172 in writing. This encourages the Board to reflect on how the Company engages with its stakeholders and opportunities for enhancement in the future and was considered at the Company's Annual General Meeting. A section 172 notice has been included with the board papers since 1 April 2019. As required, the Senior Legal Counsel and Company Secretary will provide support to the Board to help ensure that sufficient consideration is given to issues relating to the matters set out in s172(1)(a)-(f).
- The Board regularly reviews the composition of the Company's principal stakeholders and how it engages with them. This is achieved through information provided by management and also by direct engagement with stakeholders themselves.
- The Company aims to work responsibly with its stakeholders, including suppliers and customers and as a business is actively involved in its key customers' community initiatives and intervention programmes. The Board has recently reviewed its anti-corruption, anti-bribery, equal opportunities and whistleblowing policies.

The key Board decisions made in the year are set out below:

Significant events/decisions	Key s172 matter(s) affected	Actions and impact
New Governance membership	Board, Customers, employees	<ul> <li>New HMS Chair appointed, David Young, New board members appointed, Lisa Greenhalgh, Christine Fallon</li> </ul>
Torus Repair and Maintenance Contract	Customers, Employees	<ul> <li>Tender submission for 3 years reviewed and agreed. Bid successful.</li> </ul>
Revised Working Capital Facilities	All	<ul> <li>Revised working capital facilities with group parent have been put in place to support diversity and turnover growth</li> </ul>
Approved Business Plan and Budget	Customers, Employees and Wider Community	<ul> <li>The Board has approved 5-year plan for the business and annual budget to set targets and growth aspirations for the medium-term plans</li> </ul>
Risk Appetite Modelling	All	<ul> <li>The Board has reviewed and set risk appetite model for future business plans, growth and market diversity</li> </ul>
Strategic Growth Targets reviewed	All	<ul> <li>Revised key performance indicators and business growth targets for the financial year agreed reporting targets considering revised business plans</li> </ul>
22/23 Pay Claim	Employees	<ul> <li>Employee pay agreement reached with Trade Union representatives and staff</li> </ul>

# **Approval**

The Strategic Report was approved by the Board on 17<sup>th</sup> August 2023 and signed on its behalf by:

**David Young** 

Chair



# STATEMENT OF THE RESPONSIBILITIES OF THE DIRECTORS FOR THE REPORT AND FINANCIAL STATEMENTS

The Directors are responsible for preparing the Strategic Report and Report of the Board and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the Company for that period.

In preparing these Financial Statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent and;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors confirm that:

- so far as each Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- The Directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# **Approval**

The Statement of the responsibilities of the directors for the report and financial statements was approved by the Board on 17<sup>th</sup> August 2023 and signed on its behalf by:

**David Young** 

Chair



#### **Opinion**

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2023 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Housing Maintenance Solutions Limited ("the Company") for the year ended 31 March 2023 which comprise statement of comprehensive income, statement of changes in equity and statement of financial position, and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

# **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence*

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

# **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The Directors are responsible for the other information. The other information comprises the information included in the report of the board, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements.

# Matters on which we are required to report by exception

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report and Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:



- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

# **Responsibilities of Directors**

As explained more fully in the statement of the responsibilities of the directors for the report and financial statements, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

#### Based on:

- Our understanding of the Company and the sector in which it operates;
- Discussion with management and those charged with governance;
- Obtaining and understanding of the Company's policies and procedures regarding compliance with laws and regulations;

We considered the significant laws and regulations to be FRS 102, UK Tax legislation, etc.

The Company is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through



the imposition of fines or litigations. We identified such laws and regulations to be the health and safety legislation & employment equity act, etc.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of noncompliance with laws and regulations;
- Review of correspondence with regulatory and tax authorities for any instances of noncompliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation;
- Involvement of tax specialists in the audit;
- Review of legal expenditure accounts to understand the nature of expenditure incurred.

# Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Company's policies and procedures relating to:
  - Detecting and responding to the risks of fraud; and
  - o Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;

Based on our risk assessment, we considered the areas most susceptible to fraud to be management override of controls and revenue recognition, in substance around the cut off of the revenue recognised.

Our procedures in respect of the above included:

- Testing a sample of journal entries throughout the year, which met a defined risk criteria, by agreeing to supporting documentation;
- Selection of income recognised before and after the financial year end in order to assess whether the income has been recognised in the correct period.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at:

https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.



# Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.



15 September 2023

Hamid Ghafoor (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Manchester, UK

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# **STATEMENT OF COMPREHENSIVE INCOME**

	Note	2023 £'000	2022 £'000
Turnover	3	107,236	89,015
Other income		-	-
Cost of sales		(104,045)	(86,705)
Operating profit	4	3,191	2,310
Interest receivable		7	-
Interest payable		(107)	-
Profit on ordinary activities before taxation		3,091	2,310
Tay on profit on ordinary activities	5	(140)	(220)
Tax on profit on ordinary activities	J	(149)	(239)
Profit for the financial year		2,942	2,071
Other comprehensive income		-	-
Total comprehensive income for the year		2,942	2,071

# **STATEMENT OF CHANGES IN EQUITY**

	Share Capital	Revenue Reserve	Total
	£'000	£'000	£'000
Balance at 31 <sup>st</sup> March 2021	2,000	3,393	5,393
Profit for the year	-	2,071	2,071
Gift Aid to Torus		(811)	(811)
Balance at 31st March 2022	2,000	4,653	6,653
Profit for the year	-	2,942	2,942
Gift Aid to Torus Foundation	-	(2,310)	(2,310)
Other comprehensive income			
Balance at 31 <sup>st</sup> March 2023	2,000	5,285	7,285

The accompanying notes form part of these financial statements.

# **STATEMENT OF FINANCIAL POSITION**

Current assets         7         737         830           Stock & work in progress         8         1,093         838           Debtors         9         20,608         18,934           Cash at bank and in hand         1,656         518           Cash at bank and in hand         1,656         518           Creditors: amounts falling due within one year         10         (13,686)         (14,344)           Net current assets         9,671         5,946           Total assets less current liabilities         10,408         6,776           Creditors: amounts falling due after more than one year         11         (3,000)         -           Provisions for liabilities         12         (123)         (123)           Net assets         7,285         6,653           Capital and reserves         13         2,000         2,000           Revenue reserve         14         5,285         4,653           Total funds         7,285         6,653		Note	2023 £'000	2022 £'000
Stock & work in progress       8       1,093       838         Debtors       9       20,608       18,934         Cash at bank and in hand       1,656       518         Creditors: amounts falling due within one year       10       (13,686)       (14,344)         Net current assets       9,671       5,946         Total assets less current liabilities       10,408       6,776         Creditors: amounts falling due after more than one year       11       (3,000)       -         Provisions for liabilities       12       (123)       (123)         Net assets       7,285       6,653         Capital and reserves         Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Tangible fixed assets	7 _	737	830
Debtors       9       20,608       18,934         Cash at bank and in hand       1,656       518         Creditors: amounts falling due within one year       10       (13,686)       (14,344)         Net current assets       9,671       5,946         Total assets less current liabilities       10,408       6,776         Creditors: amounts falling due after more than one year       11       (3,000)       -         Provisions for liabilities       12       (123)       (123)         Net assets       7,285       6,653         Capital and reserves         Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Current assets			
Cash at bank and in hand       1,656       518         23,357       20,290         Creditors: amounts falling due within one year       10       (13,686)       (14,344)         Net current assets       9,671       5,946         Total assets less current liabilities       10,408       6,776         Creditors: amounts falling due after more than one year       11       (3,000)       -         Provisions for liabilities       12       (123)       (123)         Net assets       7,285       6,653         Capital and reserves         Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Stock & work in progress	8	1,093	838
Creditors: amounts falling due within one year       10       (13,686) (14,344)         Net current assets       9,671       5,946         Total assets less current liabilities       10,408       6,776         Creditors: amounts falling due after more than one year       11       (3,000)       -         Provisions for liabilities       12       (123)       (123)         Net assets       7,285       6,653         Capital and reserves         Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Debtors	9	20,608	18,934
Creditors: amounts falling due within one year10(13,686)(14,344)Net current assets9,6715,946Total assets less current liabilities10,4086,776Creditors: amounts falling due after more than one year11(3,000)-Provisions for liabilities12(123)(123)Net assets7,2856,653Capital and reservesShare capital132,0002,000Revenue reserve145,2854,653	Cash at bank and in hand		1,656	518
Net current assets         9,671         5,946           Total assets less current liabilities         10,408         6,776           Creditors: amounts falling due after more than one year Provisions for liabilities         11         (3,000)         -           Provisions for liabilities         12         (123)         (123)           Net assets         7,285         6,653           Capital and reserves         Share capital         13         2,000         2,000           Revenue reserve         14         5,285         4,653		_	23,357	20,290
Total assets less current liabilities 10,408 6,776  Creditors: amounts falling due after more than one year 11 (3,000) - Provisions for liabilities 12 (123) (123)  Net assets 7,285 6,653  Capital and reserves Share capital 13 2,000 2,000 Revenue reserve 14 5,285 4,653	Creditors: amounts falling due within one year	10	(13,686)	(14,344)
Creditors: amounts falling due after more than one year       11 (3,000)       -         Provisions for liabilities       12 (123)       (123)         Net assets       7,285       6,653         Capital and reserves       5hare capital       13 2,000       2,000         Revenue reserve       14 5,285       4,653	Net current assets	_	9,671	5,946
Provisions for liabilities       12       (123)       (123)         Net assets       7,285       6,653         Capital and reserves       3       2,000       2,000         Revenue reserve       14       5,285       4,653	Total assets less current liabilities		10,408	6,776
Net assets       7,285       6,653         Capital and reserves       Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Creditors: amounts falling due after more than one year	11	(3,000)	-
Capital and reserves         Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Provisions for liabilities	12 _	(123)	(123)
Share capital       13       2,000       2,000         Revenue reserve       14       5,285       4,653	Net assets	<u>-</u>	7,285	6,653
Revenue reserve 14 5,285 4,653	Capital and reserves			
	Share capital	13	2,000	2,000
<b>Total funds</b> 7,285 6,653	Revenue reserve	14	5,285	4,653
	Total funds	_	7,285	6,653

The financial statements were approved by the Board on 17<sup>th</sup> August 2023 and signed on its behalf by:

**David Young** 

Chair

Catherine Fearon Secretary

Company number: 07237932

The accompanying notes form part of these financial statements.

# 1. Legal status and principal activities

Housing Maintenance Solutions Limited ("the Company") is a company limited by shares and is registered in England under the Companies Act. The company's registered office is 4 Corporation Street, St Helens, Merseyside, WA9 1LD.

The Company's principal activities include the provision of property maintenance and construction services. In 2022/23 the business undertook a range of reactive and planned maintenance projects to properties owned and managed by Torus62 Limited. In addition to this core activity, HMS has undertaken minor and major adaptation works and construction and refurbishment projects for third party customers across the North West, including other social housing providers and a number of new build development contracts for Torus62 Developments Limited.

# 2. Accounting policies

# **Basis of accounting**

The Financial Statements have been prepared under the historical cost convention and in accordance with UK accounting standards, including Financial Reporting Standard 102, (the Financial Reporting standard applicable in the United Kingdom and the Republic of Ireland), and with the Companies Act 2006. The financial statements are presented in sterling (£).

The company has adopted the following disclosure exemptions as per FRS102:

- the requirement to present a statement of cash flows and related notes.
- financial instrument disclosures, including:
  - categories of financial instruments,
  - items of income, expenses, gains or losses relating to financial instruments, and exposure to and management of financial risks.
- the requirement to disclose key management personnel compensation.

This information is included in the consolidated financial statements of Torus62 Limited as at 31 March 2023 and these financial statements may be obtained from its registered office: 4 Corporation Street, St. Helens, Merseyside, WA9 1LD.

# **Going Concern**

HMS is an inherently sound and profitable company. Whilst profits of £3.4m were initially forecast in 22/23, inflationary pressure on costs and ongoing supply chain difficulties has led to reduction in profit margins, with a profit of £3.2m projected for 22/23. This is an improved position on 21/22. Whilst issue will continue into 23/24, it is anticipated that turnover will increase and a profit of £3.4m is forecast for 23/24.

The Company has successfully retained the R&M contract for Torus properties and in the medium term, Torus and Torus Developments will continue with investment and development activities ensuring a pipeline of work is available to HMS. Torus has committed to undertaking carbon reduction works on its stock and a new retrofit workstream has been built into the business plan from 24/25.

Non-group activity is less secure; however this accounts for approx. 10% - 15% of total turnover and stress testing indicates that reduced turnover in this workstream can be accommodated within the revised plan, with HMS remaining in overall profitability.

Cash balances have remained steady and the Company is currently debt free. Support through intragroup loan facility has been made available from Torus, ensuring HMS can meet its commitments in the short term.

After consideration of the above points it is concluded that the there are no uncertainties that create a material risk to going concern for HMS and Financial Statements should be prepared on this basis.

# **Significant Judgements and Estimates**

Preparation of the Financial Statements requires management to make significant judgements and estimates. There have been no significant judgements or estimates made in the preparation of these accounts.

#### **Pensions**

The Company provides a Group Stakeholder Money Purchase Pension Scheme supplied by AVIVA. The charge for the year represents the employer contribution payable to the scheme for the accounting period.

# Turnover and revenue recognition

Turnover is the revenue arising from the provision of repairs, maintenance and construction services. It is stated at the fair value of the consideration receivable, net of value added tax. Revenue from services provided is recognised when the company has performed its obligations and in exchange obtained the right to consideration. Revenue from the sale of goods is recognised at the date of delivery.

# Tangible fixed assets and depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided on a straight-line basis over the expected useful economic lives of the asset over the following periods.

Telephony/computers	3-5 years
Furniture, fixtures and fittings	3-10 years

Useful economic lives of all tangible fixed assets are reviewed annually.

# **Operating lease agreements**

Rentals payable under operating leases are charged to profit and loss on a straight-line basis over the terms of the lease, unless the rental payments are structured to increase in line with expected general inflation, in which case the company recognises annual rent expense equal to amounts owed to the lessor.

The aggregate benefit of lease incentives is recognised as a reduction to the expense recognised over the lease term on a straight-line basis.

# Stocks and work-in-progress

Stock and work-in-progress is stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price less all further costs to complete and all costs to be incurred in marketing and selling.

# **Debtors**

Short term debtors are measured at transaction price, less any impairment.

#### **Creditors**

Short-term trade creditors are measured at the transaction price. Other financial liabilities are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

# Intra-group Loan

The Company has an intra-group working capital loan facility of £6m with Torus62 Limited, its parent company. The current balance stands at £3m. Interest is paid monthly.

#### **Taxation**

The charge for taxation is based on the taxable profit for the year and takes into account taxation deferred or accelerated because of timing differences between the treatment of certain items for accounting and taxation purposes.

Deferred tax is recognised on all timing differences where the transactions or events that give the company an obligation to pay more tax in the future, or a right to pay less tax in the future, have occurred by the balance sheet date. Deferred tax assets are recognised when it is more likely than not that they will be recovered. Deferred tax is measured using rates of tax that have been enacted or substantively enacted by the balance sheet date. Deferred tax balances are not discounted.

#### 3. Turnover and Other income

	2023 £'000	2022 £'000
Sale of goods Construction and maintenance services	8,652 98,584	7,817 81,198
	107,236	89,015

All turnover for the current and prior periods arose in the United Kingdom.

# 4. Operating profit

This is arrived at after charging:

	2023 £'000	2022 £'000
Depreciation of other tangible fixed assets Operating lease rentals	93	135
Land and buildings	86	85
Other	2,246	1,512

Auditor's remuneration for the company is included within the fees to Torus62 Limited and charged to the Company via the service level agreement.



# 5. Tax on ordinary activities

	2023 £'000	2022 £'000
Tax charge/(credit) for the year		
UK corporation tax	149	239
Deferred tax adjustment	-	-
Total tax charge/(credit)	149	239
Current tax reconciliation		
Profit on ordinary activities before tax	3,091	2,310
Theoretical tax at the standard rate of corporation tax in the UK of 19% (2022: 19%)	587	438
Effects of:	(420)	(100)
Utilisation of Group relief Fixed asset differences	(438) -	(199) -
Deferred tax adjustment	-	-
Tax in relation to business combination	<u> </u>	-
Total tax charge/(credit)	149	239
Deferred tax asset	2023 £'000	2022 £'000
At 1 April	-	-
Charge/(credit) for the year	-	-
At 31 March		-
Deferred tax asset comprises:		
Fixed asset timing differences	6	6
Short term timing differences	22	22
	28	28

An increase in the future main corporation tax rate to 25% from 1 April 2023, from the previously enacted 19%, was announced in the budget on 3 March 2021, and substantively enacted on 24 May 2021. This will affect the calculation of future deferred tax charges.

# 6. Employees

# Average monthly number of employees expressed in full time equivalents:

	2023	2022
	No.	No.
Administration	86	73
Housing, support and care	619	597
_	705	670
Employee costs:		
	2023	2022
	£'000	£'000
Wages and salaries	22,421	20,660
Social security costs	2,160	1,893
Other pension costs	1,696	1,840
	26,277	24,393

The Company operates a Stakeholder Money Purchase Pension Scheme supplied by AVIVA. The charge for the year represents contributions payable by the Company in respect of the year. Pension payments recognised as an expense during the year amount to £1,695,832 (2022: £1,839,700).

# **Board Members and Executive Directors Remuneration**

The current Chair is employed as a member of the Torus (Group) Board and no emoluments have been paid by The Company for her services. No pension contributions were paid to either.

Six of the Company's directors are employed by the Company's parent undertaking Torus62 Limited (2022: four). Two Directors are executives and four are non-executive members of the Torus (Group) Board. Amounts paid by Torus62 Limited in respect of emoluments in 2023 were £408k (2022: £397k).

# 7. Tangible fixed assets

	Computer equipment £'000	Fixtures and fittings £'000	Total £'000
Cost			
At 1 April 2022	1,044	1,422	2,466
Additions	-	-	-
Reclassification	136	(136)	-
Disposals	(490)	(29)	(519)
At 31 March 2023	690	1,257	1,947
Depreciation At 1 April 2022 Charged in year Reclassification Disposals At 31 March 2023	977 8 (34) (490) 461	659 85 34 (29) 749	1,636 93 - (519) 1,210
Net book value at 31st March 2023	229	508	737
Net book value at 31st March 2022	67	763	830

# 8. Stock and work in progress

	2023 £'000	2022 £'000
Raw materials	1,093 1,093	838 838

Stock recognised in cost of sales during the year as an expense was £10.9m (2022: £6.7m). No stock has been pledged as security.



# 9. Debtors

	2023	2022
Due within one year	£'000	£'000
Trade debtors	1,079	1,350
Provisions for bad debt	(720)	(264)
Other debtors	159	1,650
Prepayments and accrued income	3,614	3,431
Deferred tax (note 5)	28	28
Amounts owed by Group undertakings	16,448	12,739
	20,608	18,934

An impairment loss of £nil (2022: £nil) was recognised against trade debtors.

# 10. Creditors: amounts falling due within one year

	2023	2022
	£'000	£'000
Trade graditors	2.424	2 402
Trade creditors	2,131	2,193
Other taxation and social security	397	61
Other creditors	312	297
Accruals and deferred income	10,259	11,355
Corporation tax	587	438
	13,686	14,344

# 11. Creditors: amounts falling due after one year

Amounts owed to group undertakings		<b>£</b> ′	023 000 000 000	2022 £'000
Amounts owed to group undertakings			023 000	2022 £'000
Due within one to two years		3,	000	-
Due within two to five years			<u>-</u>	
Total amounts due to group undertakings		3,	000	-
12. Provisions for liabilities and charges				
		Dilapida	tions	Total
		í	£'000	£'000
At 1st April 2022			123	123
Additions			-	-
Utilised Reversals			-	-
At 31st March 2023			123	
13. Share capital				
	2023	2023	2022	2022
		Share		Share
	No. of shares	capital value £'000	No. of shares	capital value £'000
At 31 March - Ordinary Shares of £1 each, allotted, called up and fully paid	2,000,000	2,000	2,000,000	2,000

The shares provide members with the right to vote at general meetings but do not provide any rights to dividends or distributions on a winding up.

#### 14. Reserves

Share capital represents the nominal value of shares that have been issued.

Revenue reserve includes all current and prior period retained profits and losses.

# 15. Operating leases

The Company's future minimum operating lease payments as a lessor are as follows;

Land and buildings, leases expiring	2023 £'000	2022 £'000
Less than one year	82	96
Between one and five years	328	479
More than five years	-	-
	410	575
Motor Vehicles, leases expiring	2023	2022
	£'000	£'000
Less than one year	77	368
Between one and five years	-	77
More than five years	-	-
	77	445

# 16. Relationship with parent company

The immediate and ultimate parent company and controlling party is Torus62 Limited (Community Benefit Society 7973); registered office Helena Central, 4 Corporation St, St Helens, Merseyside WA9 1LD.

# 17. Related parties

The Company has taken advantage of the exemption under Financial Reporting Standard 102 section 33 and not disclosed transactions with Torus62 Limited, Torus Foundation and Torus62 Developments Limited on the grounds that all entities are wholly owned.