









### Introduction



Throughout the year, we carry out surveys to find out how happy our customers are with the way Torus delivers key services and maintains their homes. These surveys also collect the Tenant Satisfaction Measures (TSMs) as required by the Regulator of Social Housing (RSH).

The TSMs were introduced by the Regulator of Social Housing in April 2023. Every social housing provider must collect and publish the same information on important services like repairs, safety, and complaints. This allows tenants to understand how their landlord is performing against other housing providers.

The survey is designed to be a snapshot and customers are chosen at random to take part. Sampling is used with quotas set on tenure, age group and geographical area to make sure we meet the Regulator's requirements and gain views from a wide range of customers.

This includes those customers in general needs, supported and homes for older people (Low-Cost Rental Accommodation). We also survey a sample of our Shared Ownership customers (Low-Cost Home Ownership), with a version of the survey also completed each Autumn with a sample of leaseholders.

The surveys are carried out by our trusted third party called IFF Research who conduct the customer feedback survey by email and telephone. In 2024/25, 4,507 Low-Cost Home Ownership and Low-Cost Rental Accommodation customers took part in the survey.

This report contains results from the survey for Quarter 4 2024/2025 (January to March) for our Low-Cost Rental Accommodation residents. During Quarter 4 we surveyed 945 LCRA residents.

You can find out more about TSMs at www.torus.co.uk/TSM

# What are the TSMs? 12 Tenant Perception Measures





#### **OVERALL SATISFACTION**

**TP01** Taking everything into account, how satisfied are you with the service provided by Torus?



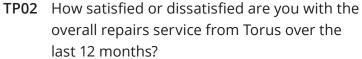
#### COMMUNICATION

**TP06** How satisfied or dissatisfied are you that Torus listens to your views and acts upon them?

**TP07** How satisfied or dissatisfied are you that Torus keeps you informed about things that matter to you?

**TP08** To what extent do you agree or disagree with the following, Torus treats me fairly and with respect





**TP03** How satisfied or dissatisfied are you with the time taken to complete your most recent repair after you reported it?



#### **COMPLAINTS**

TP09 If you have made a complaint to Torus in last 12 months) How satisfied or dissatisfied are you with Torus's approach to complaints handling?





- **TP04** How satisfied or dissatisfied are you that Torus provides a home that is well maintained?
- **TP05** Thinking about the condition of the property or building you live in, how satisfied or dissatisfied are you that Torus provides a home that is safe?



### AREA AROUND YOUR HOME

- **TP10** How satisfied or dissatisfied are you that Torus keeps these communal areas clean and well maintained?
- **TP11** How satisfied are you that Torus makes a positive contribution to your neighbourhood?
- **TP12** How satisfied or dissatisfied are you with Torus's approach to handling anti-social behaviour?

### **Overall Satisfaction**



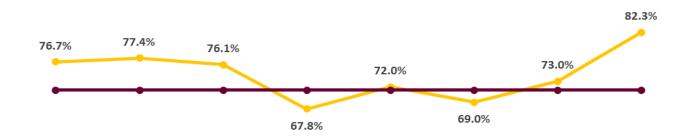
#### **TP01**

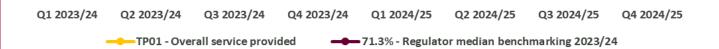
Residents were asked, "Taking everything into account, how satisfied or dissatisfied are you with the service provided by Torus?" This is the key metric in any tenant perception survey. Around eight out of ten residents are satisfied (82.3%), with more HOP residents satisfied (85.7%) than their general needs counterparts (81.2%).

Overall satisfaction has fluctuated over the past two years, from a high of 82.3% in the most recent quarter of 2024/2025 to a low of 67.8% in Q4 of the previous year (2023/2024).

We have seen satisfaction rates increase in Q4 by 9.3% which has had a positive impact on our year-end result of 73.8%.

### **Customer Satisfaction - Overall Satisfaction (LCRA)**





# Repairs Service, Safety & Maintenance



### TP02 / TP03 / TP04 / TP05

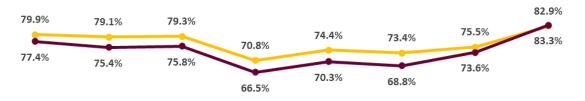
82.9% of residents are satisfied with the overall repairs service, with a slightly higher percentage (83.3%) satisfied with the time taken to complete the most recent repair.

There have been further increases in both homes being well maintained and homes being safe questions by 8.1 percentage points and 6.8 percentage points respectively.

All measures in this category have increased since the last survey.

Torus recognise that satisfaction with maintenance and repairs services are a key driver of overall customer satisfaction.

### **Customer Satisfaction - Repairs Service (LCRA)**





### Customer Satisfaction - Safety and Maintenance (LCRA)





# **Communication and Complaints**



#### TP06 / TP07 / TP08 / TP09

80.1% of residents are satisfied with how they are kept informed about things that matter to them, although fewer are satisfied that Torus listens to their views and acts upon them (72.5%).

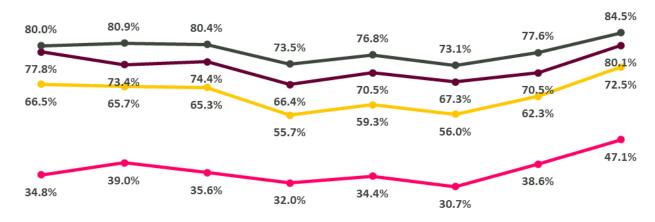
Satisfaction with being kept informed has greatly increased by 9.6 percentage points since the last survey, and satisfaction with listening to and acting on views has also massively increased by 10.2 percentage points.

Over eight out of ten residents agree that they are treated fairly and with respect (84.5%).

263 residents of the 965 surveyed reported that they had made a complaint to Torus in the last 12 months. Of these, 47.1% are satisfied with the way complaints are handled.

This is the lowest scoring measure across the 12 questions asked, though there has been another significant increase of 8.5% since the last survey.

### **Customer Satisfaction - Communication and Complaints (LCRA)**





### **Area Around Your Home**

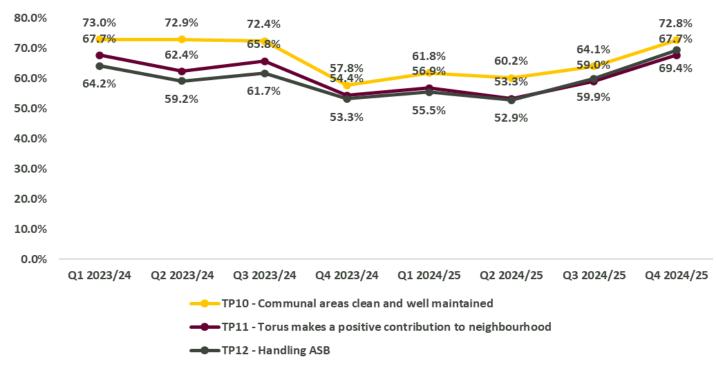


### TP10 / TP11 / TP12

Over a third of residents (38.1%) surveyed live in a building with communal areas which Torus are responsible for maintaining. 72.8% of these residents were satisfied that we keep their communal areas clean and well maintained. This measure has increased significantly in Quarter 4 by 8.7 percentage points, but our 2024/2025 year-end figure of 64.5% is still below the result for 2023/2024 (68.3%).

Both satisfaction with Torus' contribution to your neighbourhood and our approach to anti-social behaviour also increased by 8.7 and 9.5 percentage points respectively.

### Customer Satisfaction - Area Around Your Home (LCRA)



### **Comments: Overall Satisfaction**



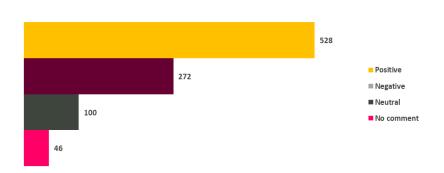
Residents were given the opportunity to explain the main reason for their answer to the question about overall satisfaction. Of the 946 surveyed, 900 made comments. We have analysed these and assigned a sentiment – positive, neutral or negative. Over half of these (528) were positive comments about Torus, 272 were negative.

We have also looked at the themes of the comments received and the chart opposite shows the top 7 themes. Delays or wait times for repairs is the key theme of dissatisfaction for Q4. The quality or standard of repairs completed was also mentioned, with some residents commenting that though the initial repair had been satisfactory, follow on works had not been completed.

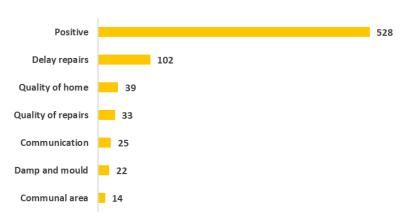
Unresolved damp and mould concerns and overall quality of the home were also mentioned by residents. Communal area relates to comments about areas that are shared by tenants such as parking and lifts. There were some comments regarding a lack of communication.

Though almost two thirds of tenants are satisfied with the service they receive from Torus, this type of analysis allows us to understand why residents are not satisfied. As expected, the experience of our repairs and maintenance service is a matter of great importance for our tenants and is the key driver for overall satisfaction results.

#### **Comment Sentiment**



#### Theme of Comment



### **Trends Over Time**



	Question	Q1 2023/24	Q2 2023/24	Q3 2023/24	Q4 2023/24	Q1 2024/25	Q2 2024/25	Q3 2024/25	Q4 2024/25	Trendline	Q4 v Q3 2024/25
TP01	The overall service provided	76.7%	77.4%	76.1%	67.8%	72.0%	69.0%	73.0%	82.3%		9.3%
TP02	The overall repairs service over the last 12 months	79.9%	79.1%	79.3%	70.8%	74.4%	73.4%	75.5%	82.9%		7.4%
TP03	The time taken to complete your most recent repair	77.4%	75.4%	75.8%	66.5%	70.3%	68.8%	73.6%	83.3%		9.7%
TP04	Torus provides a home that is well maintained	78.6%	78.5%	78.6%	66.4%	73.2%	64.1%	73.4%	81.5%		8.1%
TP05	Torus provides a home that is safe	81.0%	82.3%	82.0%	71.9%	78.4%	72.3%	79.5%	86.3%	$\langle$	6.9%
TP06	Torus listens to your views and acts upon them	66.5%	65.7%	65.3%	55.7%	59.3%	56.0%	62.3%	72.5%		10.2%
TP07	Torus keeps you informed about things that matter to you	77.8%	73.4%	74.4%	66.4%	70.5%	67.3%	70.5%	80.1%	$\langle$	9.6%
TP08	Torus treats me fairly and with respect	80.0%	80.9%	80.4%	73.5%	76.8%	73.1%	77.6%	84.5%		7.0%
TP09	Torus's approach to complaints handling	34.8%	39.0%	35.6%	32.0%	34.4%	30.7%	38.6%	47.1%	~~/	8.5%
TP10	Communal areas are kept clean and well maintained	73.0%	72.9%	72.4%	57.8%	61.8%	60.2%	64.1%	72.8%		8.7%
TP11	Torus makes a positive contribution to the neighbourhood	67.7%	62.4%	65.8%	54.4%	56.9%	53.3%	59.0%	67.7%	\\\/	8.7%
TP12	Torus's approach to handling ASB	64.2%	59.2%	61.7%	53.3%	55.5%	52.9%	59.9%	69.4%	<b>\</b>	9.5%

Since the launch of the TSMs in April 2023, Torus has monitored each quarter's results to allow us to look for trends in the results over time.

This is the 8th data set collected, and we can see that results across all measures have fluctuated across each quarter.

Overall satisfaction with Torus dipped in Quarter 4 of 2023/2024 and this negatively impacted on our end of year result. Results in 2024/2025 have been an improvement on Quarter 4 2023/2024 however they did not fully recover from that fall until now.

Our Quarter 4 results for 2024/2025 have been our best set of results across all 8 data sets and are significantly better than the first three quarters of this year.

# **Age Group and Tenure Type**



It is recognised that in surveys of this type, older age groups tend to be more satisfied than younger age groups, and this is also true for our survey results.

In all the measures now included within the survey, the 45+ age groups are more satisfied than those under 45.

Those aged 25-44 are the least satisfied overall.

In relation to tenure type, housing for older people (HFOP) and supported accommodation are the most satisfied.

Rent to buy is the least satisfied group out of our tenure types.

TSM Question	Age Group 18-24	Age Group 25-44	Age Group 45-64	Age Group 65+
The overall service provided	67.2%	65.7%	75.2%	84.3%
The overall repairs service over the last 12 months	71.8%	68.3%	77.4%	87.6%
The time taken to complete your most recent repair	61.9%	65.2%	74.8%	86.6%
Torus provides a home that is well maintained	70.6%	62.7%	74.2%	85.7%
Torus provides a home that is safe	67.7%	69.8%	80.6%	90.9%
Torus listens to your views and acts upon them	55.1%	53.0%	62.7%	75.9%
Torus keeps you informed about things that matter to you	70.4%	64.8%	70.8%	83.7%
Torus treats me fairly and with respect	78.5%	73.2%	76.0%	87.1%
Torus's approach to complaints handling	32.1%	31.4%	38.1%	47.8%
Communal areas are kept clean and well maintained	50.0%	55.6%	65.7%	76.1%
Torus makes a positive contribution to the neighbourhood	56.6%	51.9%	57.7%	71.9%
Torus's approach to handling ASB	48.9%	53.5%	57.3%	71.4%

TSM Question	GENERAL NEEDS	HFOP	RENT TO BUY	SUPPORTED
The overall service provided	72.7%	82.5%	69.1%	78.3%
The overall repairs service over the last 12 months	74.7%	88.3%	72.7%	83.3%
The time taken to complete your most recent repair	72.5%	83.0%	60.6%	81.8%
Torus provides a home that is well maintained	70.8%	86.1%	76.3%	77.3%
Torus provides a home that is safe	77.4%	89.6%	74.1%	87.0%
Torus listens to your views and acts upon them	60.9%	73.9%	42.9%	80.0%
Torus keeps you informed about things that matter to you	70.4%	82.9%	62.0%	89.5%
Torus treats me fairly and with respect	76.7%	85.2%	73.3%	90.9%
Torus's approach to complaints handling	35.6%	49.6%	37.9%	25.0%
Communal areas are kept clean and well maintained	62.7%	74.5%	45.8%	77.8%
Torus makes a positive contribution to the neighbourhood	57.3%	70.9%	51.3%	81.0%
Torus's approach to handling ASB	57.6%	71.4%	45.8%	73.3%

The tables above display each question and the satisfaction results split by age group and tenure type. Green represents the age group or tenure type which scored highest for each question and red represents the lowest.

# **Yearly Comparison**



TSM Question Number	TSM Question	LCRA 2024/25	LCRA 2023/24	24/25 v 23/24
TP01	The overall service provided	73.8%	74.2%	-0.4%
TP02	The overall repairs service over the last 12 months	76.3%	76.8%	-0.5%
TP03	The time taken to complete your most recent repair	73.7%	73.2%	0.5%
TP04	Torus provides a home that is well maintained	72.8%	75.1%	-2.3%
TP05	Torus provides a home that is safe	78.9%	79.0%	-0.1%
TP06	Torus listens to your views and acts upon them	62.2%	62.9%	-0.7%
TP07	Torus keeps you informed about things that matter to you	71.9%	72.7%	-0.8%
TP08	Torus treats me fairly and with respect	77.7%	78.5%	-0.8%
TP09	Torus's approach to complaints handling	37.1%	35.0%	2.1%
TP10	Communal areas are kept clean and well maintained	64.5%	68.3%	-3.8%
TP11	Torus makes a positive contribution to the neighbourhood	58.9%	62.0%	-3.1%
TP12	Torus's approach to handling ASB	59.0%	59.1%	-0.1%

The table shows that satisfaction has fallen in 2024/25 compared to 2023/24. Most of the measures have seen decreases and the largest decreases were relating to the maintenance of homes (2.3%), the maintenance of communal areas (3.8%) and a positive contribution to the neighbourhood (3.1%).

However, our LCRA results in Quarter 4 were pivotal in improving our end of year performance, so that we nearly matched 2023/24's year end figures on many questions. Complaints handling (2.1%) and the time taken to complete the most recent repair (0.5%) exceeded last year's performance and this was due to the impact of Quarter 4's results.

Housemark did observe increases in overall satisfaction for some providers in the first 3 quarters of the year, however, they are still forecasting an overall reduction in satisfaction for 2024/25 (Housemark VFM Briefing, December 2024). They have noted that some of the lower and median quartiles have shown signs of improvement.

# Benchmarking



TSM Question	Regulator Median 2023/24	Torus LCRA 2024/25	Comparison against Median
The overall service provided	71.3%	73.8%	2.5%
The overall repairs service over the last 12 months	72.3%	76.3%	4.0%
The time taken to complete your most recent repair	67.4%	73.7%	6.3%
Torus provides a home that is well maintained	70.8%	72.8%	2.0%
Torus provides a home that is safe	76.7%	78.9%	2.2%
Torus listens to your views and acts upon them	60.4%	62.2%	1.8%
Torus keeps you informed about things that matter to you	70.3%	71.9%	1.6%
Torus treats me fairly and with respect	76.8%	77.7%	0.9%
Torus's approach to complaints handling	34.5%	37.1%	2.6%
Communal areas are kept clean and well maintained	65.1%	64.5%	
Torus makes a positive contribution to the neighbourhood	63.1%	58.9%	
Torus's approach to handling ASB	57.8%	59.0%	1.2%

The table above shows how our LCRA results for 2024/25 compare against all other LCRA results published by the Regulator in 2023/24. In order to compare results, the Regulator publishes the Median average score across all social housing providers. This has not been done yet for 2024/25.

• The Regulator report for LCRA shows that in comparison to other landlords across the country, we had 10/12 TSM results above the median average.

## Benchmarking



- Making a positive contribution to the neighbourhood did not achieve median, scoring 4.2% below. The Regulator has commented that this measure is on average somewhat lower than other tenant perception measures and the National Tenant Survey analysis suggests that this measure reflects a wide range of issues, including landlord initiatives but also those areas where many landlords may have limited influence. The Regulator adds that while there may be valuable feedback on neighbourhoods through this TSM, relative scores between landlords need to be interpreted with care and they will keep this TSM under review.
- The Regulator has also commented that satisfaction with the approach to handling ASB is also typically somewhat lower than other tenant perception measures. For some tenants, this is likely to reflect knowledge and experience of their landlord's approach to handling anti-social behaviour. However, the National Tenant Survey evidence suggests that for other tenants satisfaction may be coloured by more general neighbourhood issues. Tenant feedback through this TSM is likely to be valuable part of understanding landlord performance, relative scores between landlords need to be interpreted with care.
- 7 of 12 of our results were within 5% of the upper quartile.

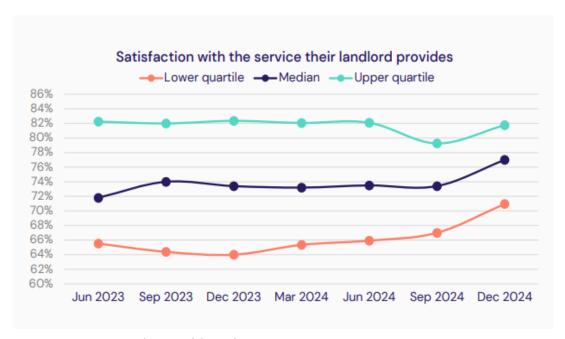
# **Satisfaction in Housing Sector**



Housemark have reported a modest rise in satisfaction across all three quartiles compared to Quarter 2. While the best performers have simply returned to levels recorded back in June 2023, satisfaction for landlords in the middle and lower quartiles is showing real signs of improvement.

Housemark's qualitative research suggest that year-on year changes in satisfaction are often due to a combination of factors including:

- Organisational change staffing restructures are disruptive and will be felt by tenants; often characterised by a decline in satisfaction results.
- Service quality improvement or deterioration in key customer services can be monitored through 'lead' indicators such as call wait times or transactional satisfaction, with changes taking at least a year to show in perception satisfaction results. Working with landlords, we have found a clear relationship between action taken to review key services and subsequent performance improvements.
- Survey method the RSH's National Tenant Survey established clear drivers relating to survey method – with lower satisfaction scores from internet respondents compared to higher in-person results. Changing from one method to another can result in year-on-year changes in satisfaction results of around three percentage points.



Source: Housemark monthly Pulse January 2025

### Conclusion



### Q4 2024/25 Analysis

- Q4 TSM results for LCRA for 2024/25 have increased again across all measures from Q3 and are the best set of quarterly results we've had since Q1 2023/2024.
- All 12 results are above the year end figures for 2023/24, including complaints handling which has been one of our lowest scoring measures.
- Improvements have been seen in the repairs and maintenance questions, which we know are the key driver of overall satisfaction.
- Handling of ASB, Positive Contribution to the Neighbourhood and Listening to views and acting upon them have also seen increases.

- Satisfaction with communal areas, though we have seen improvement, still scores 3.8% lower for 2024/25 than our end of year 2023/24 result.
- Our 2024/25 results for LCRA show that the 45+ age groups are more satisfied than those under 45. Those aged 25-44 are the least satisfied overall.
- In relation to tenure type, housing for older people (HFOP)
  and supported accommodation are the most satisfied. Rent
  to buy is the least satisfied group.